

REGION

DBIA Rocky Mountain Region 2017 REGIONAL CONFERENCE

"Progressive Design Build: Improving the Process" May 12, 2017 - Hyatt Regency Denver Convention Center

Conference Program



Event Sponsors:



Colorado CONSTRUCTION

& Design





Conference Partners:





Welcome

2017 Co	onference Planning Committee	2017 Corporate Sponsors		
Co-Chairs: Ted Laszlo, Vertix Builders & Rob Frankenberger, Martin/Martin, Inc. Committee: Katy Corrigan, McCarthy Building Companies, Inc. Amanda Faith, MEP Engineering Virginia McAllister, Iron Horse Architects Keegan Snow, Mortenson Construction Ryan Soltis, Martin/Martin		Platinum Sponsors: FILANC Image: Platinum Sponsors: HENSEL PHELPS Image: Image:		
2017 E	DBIA RMR Board of Directors	CONSTRUCTION MARTIN/MARTIN CONSULTING ENGINEERS		
President:	Jim Dent, Weifield Group Contracting			
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Committee Chairs:				
Architecture:	Frank Romero, Oz Architecture Brian Konczak, MOA Architecture	Thornton Tomasetti Turner		
Clay Tournament:	Mark Upton, Thornton Tomasetti Jared Peterson, KL&A Scott Meyers, Terracon	WELBORN SULLIVAN MECK & TOOLEY, P.C. ATTORNEYS AT LAW		
Education:	Sam Hosfelt, Swinerton Builders Phil Gioia, Mazzetti	Don't Miss These Upcoming Events!		
Golf Tournament:	John Naiaccarato, Hensel Phelps Construction Casey Paulson, Alliance Construction			
Legislative:	Tim Cohn, Encore Electric Jenna Brunett, Encore Electric	DBIA 15th Annual Golf Tournament Date: June 30, 2017 Time: 6:30am Registration, 8:00 start Location: The Ridge at Castle Pines		
Marketing/Social Media:	Amanda Faith, MEP Engineering Keegan Snow, Mortenson Construction	DBIA 13th Annual Sporting Clay Tournament		
Membership:	Rick Converse, Pinkard Construction	Date: August 11, 2017 Time: 8:00am Registration, 9:00 start Location: Kiowa Creek Sporting Club		
Owners:	Ben Wilking, Denver Public Schools Josh Wiliford, The Northern Group, Inc.	Sponsorships sell out quickly so don't miss out!		
Programs:	Tracy Dorman, HPE Allen Thompson, Thornton Tomasetti	REGISTRATION FOR ALL EVENTS IS AVAILABLE ONLINE AT WWW.DBIAROCKYMOUNTIAN.ORG		
Water/Wastewater:	Margo Waisanen, Western Summit Constructors Jim Mallorey, Metro Wastewater			
Young Professionals:	Molly Cape, MTech Mechanical	Internet Code:		
Transportation::	Ryan Soltis, Martin/Martin, Inc.	Network Name: DBIA WiFi		
Member-at-Large:	Daniel Standke, Weifield Group Contracting	Password (case-sensitive): RockyMountain		
Member-at-Large:	Ken Baumgartner, Haselden			
Member-at-Large:	Will Hopkins, Big-D Construction			
Member-at-Large:	Steve Nixon, Johnson Controls	Win an iPad!		
Member-at-Large:	Nate Otterson, Hunt Electric	Collect signatures from all of the exhibitors and		
Member-at-Large:	Ed Chargualaf, The Beck Group	turn in to registration for a chance to win an		
Member-at-Large:	Tim Barr, MOA Architecture	iPad. Drawing will be at 5:30pm.		
Utah President:	Mike Buell, CCI Mechanical	Must be present to win.		
Wyoming President:	Rich Merrill, State of Wyoming			

2017 Sponsors

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2017 Exhibitors

AGC Colorado - Booth #29 1114 W. 7th Ave., #200 Denver, CO 80204 303-388-2422 Michael Gifford, mgifford@agccolorado.org www.agccolorado.org Apollo Mechanical Denver

- Booth #25

2669 E. Hwy 224 Denver, CO 80229 James DeMattee, james.demattee@apollome ch.com www.apollomech.com

Colorado Asphalt Pavement Association -Booth #11 6880 S. Yosemite Ct.,#110

Centennial, CO 80112 303-741-6150 Mike Skinner, <u>mikeskinner@co-</u> asphalt.com www.co-asphalt.com

Colorado Real Estate Journal - Booth #5

1600 Stout Street, #1330, Denver, CO 80202 303-623-1148 Jon Stern, jstern@crej.com www.crej.com

Copeland Enterprises,

Inc. - Booth #2 904 S. Lipan St. Denver, CO 80223 303-936-4817 Bart Copeland, bart@copelandprecast.com www.copelandprecast.com

Diversified Underground -Booth #28

PO Box 460909 Aurora, CO 80046 W: 720-490-1313 Schott, Charles, cschott@diversifiedundergr ound.com www.diversifiedundergroun d.com

Ecospan - Booth #9

1660 S. Albion Street #200 Denver, CO 80222 303-921-7289 James Freiberg, jfreiberg@vulcraft-ne.com www.ecospan-usa.com

FCI Constructors, Inc. -Booth #19

4015 Coriolis Way, Frederick, CO 80504 303-506-9396 Sarah Armstrong. sarmstrong@fciol.com www.fciol.com FEI Engineers, Inc. -Booth #18 5325 S. Valentia Way Greenwood Village, CO 80111 303-300-3464 Allison Mudrey, allison.mudrey@feiengineer s.com www.feiengineers.com **Garney Construction -**Booth #27 1333 NW Vivion Road Kansas City, MO 64118 816-746-7216 Keith Lemaster bbitler@garney.com www.garney.com Haselden - Booth #15 6000 East 2nd St., #1004 Casper, WY 82609 307-399-8557 Ken Baumgartner, KenBaumgartner@haselde n.com www.haselden.com Hayward Baker, Inc. -Booth #1 5775 Eudora St Commerce City, CO 80004 W: 303-469-1136 Phillip Gallet, pagallet@haywardbaker.com www.haywardbaker.com **Heating & Plumbing** Engineers, Inc. - Booth #6 715 Vallejo St., Denver, CO 80204 720-235-0420 Tracy Dorman, tracyd@hpeinc.com www.hpeinc.com Hensel Phelps - Booth #4 1515 Arapahoe St., Tower 1, Suite 110 Denver, CO 80202 720-936-1829 John Naccarato, JNaccarato@henselphelps. com www.henselphelps.com Hunt Electric - Booth #24 1863 W Alexander St. Salt Lake City, UT 84119 801-975-8844 Ibi Guevara. ibi@huntelectric.com

www.huntelectric.com

J.R. Filanc Construction Company - Booth #21 2727 W. 92nd Ave., #10, Federal Heights, CO 80260 303-376-6337 Justin Whittaker, jwhittaker@filanc.com

www.filanc.com Kenny Electric - Booth #22

595 Quivas Street Denver, CO 80204 303-228-7592 Sean Mcmahon, <u>bfaelber@kenny-</u> <u>electric.com</u> <u>www.kenny-electric.com</u>

Martin/Martin - Booth #14

12499 W. Colfax Ave. Lakewood, CO 80215 720-544-5376 Rob Frankenberger, <u>RFrankenberger@martinma</u> rtin.com www.martinmartin.com

MEP Engineering, Inc. -Booth #13 3565 S. Yosemite St..

Denver, CO 80237 303-936-1633 Amanda Faith, <u>Amandaf@mep-eng.com</u> www.mep-eng.com

MKK Consulting

Engineers - Booth #10 7600 E. Orchard Rd., #250S Greenwood Village, CO 80111-2539 303-796-6020 Leah Berman, Iberman@mkkeng.com www.mkkeng.com

MTech - Booth #16

12300 Pecos St., Westminster, CO 80234 303-586-8168 Molly Cape, mcape@mtechg.com www.mtechg.com

Ninyo & Moore - Booth #26

6001 S. Willow Dr Suite 195 Greenwood Village , CO 80111 303-629-6000 Serkan Sengul, ssengul@ninyoandmoore.c om www.ninyoandmoore.com

RMH Group - Booth #17

12600 W. Colfax Avenue Lakewood, CO 80026 303-239-2720

Chuck Gumeson, cgumeson@rmhgroup.com www.rmhgroup.com

RMSAWWA - Booth #30

8200 S. Quebec St., Ste A3-264 Centennial, CO 80112 720-404-0818 Sean Lieske, info@rmsawwa.org www.rmsawwa.org SageGlass - Booth #12 2 Sage Way, Farlbaul, MN 55021 720-234-1639 Emma Dutton, emma.dutton@sageglass.c

om www.sageglass.com

The Beck Group - Booth #8 1001 17th St., PL 100 Denver, CO 80202 303-466-9665 Nicole Fatchaline,

nicolefatchaline@beckgrou p.com

www.beckgroup.com

Franklin L. Burns School of Real Estate & Construction Management - University of Denver - Booth #20

2101 So. University Boulevard I Suite 380 Denver, CO 80208-8934 303.871.3343 Elizabeth Lord, ellie.lord@du.edu http://daniels.du.edu

Vertix Builders - Booth #23

Vertix Builders 3762 Puritan Way, Unit 1 Frederick, CO 80516 303-358-3848 Ted Laszlo, tlaszlo@vertixbuilders.com www.vertixbuilders.com

WatershedGeo - Booth #3

5749 Howell Ct, Golden, CO 80403 720-584-3324 Todd Sanville, tsanville@watershedgeo.com www.watershedgeo.com

Weifield Group Contracting - Booth #7 146 Yuma Street

146 Yuma Street Denver, CO 80223 303-407-6645 Jim Dent, jdent@weifieldgroup.com www.weifieldgroup.com

2017 Program

Track 1	Water/Wastewater - Sponsored by Filanc
Track 2	Design Phase Management
Track 3	Vertical: Market Specific Collaboration- Sponsored by The RMH Group, Inc.
Track 4	Transportation
End	

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11:1011:20	8:30	9:45	Kelly Leid, the Executive Director of the National Western Center (NWC) for the Ĉity and County of Denver will give an overview of plans for renovation of the National Western Stock Show Complex. This project will cover 240 acres at full buildout and include 2.8 million square feet of new and renovated facilities featuring venues for commerce, education, research, entertainment, and the arts. The mission statement for the project is to "Convene the world at NWC to create, educate, entertain,				
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3:004:00Incorporating Innovative Contracting and Risk Management Clauses for Successful D-B Projects Moderated by: Tamara Lindsay, Holland & Hart Quentin Williams, MWH Constructors Constructors Catherine Lang. CH2MWorkplace DBIA RMR Young Professional Group Moderated By: Jillian Cipriani, Pinyon Environmental, Inc. Presenters: Tyler Tubbs, Hensel Phelps Brian Clark, Saunders ConstructionModerated by: Matt Schlageter, Martin/ Martin, Inc.Solutions: How to Manage Foundation Risk and Selection in Design-Build Framework Phillip Gallet, Hayward Baker Inc.3:004:00Incorporating Innovative Constructors Catherine Lang. CH2MWorkplace DBIA RMR Young Professional Group Jillian Cipriani, Pinyon Environmental, Inc. Presenters: Tyler Tubbs, Hensel Phelps Brian Clark, Saunders ConstructionMatt Schlageter, Martin/ Martin, Inc. Panel Leon R. Hurley, Miller Global Properties, LLC Steve Rogers, Confluent DevelopmentManage Foundation Risk and Selection in Design-Build Framework Phillip Gallet, Hayward Baker Inc. Development		4:00		Design Phase Management	Vertical: Market Specific Collaboration	-	
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	4:00	4:30					



Keynote: National Western Stock Show Complex: Kelly Leid, Executive Director of the National Western Center (NWC) for the City and County of Denver

The National Western Center (NWC) represents a visionary transformation of the National Western Complex and Denver Coliseum sites into a year-round destination and regional asset, enhancing these current Denver landmarks for the next 100 years. With 250 acres of redeveloped land, the NWC will support Denver's global standing as a world-class hub for agriculture and innovation.



Keynote: Dr. Barbara Jackson, Daniels College of Business|University of Denver *Challenge Driven Design-Build: Delivering Results Beyond Expectations*

One of the most unique aspects of the Design-Build process is that it allows integrated teams of discipline experts to engage with their clients early on. A client who chooses to take a pro-active stance to address their project challenges and needs by inviting highly qualified DB teams to help them sort through their challenges, opportunities, risks, and solutions early, has a much better chance at achieving optimized solutions that serve their overall business objectives. Attendees will learn how capital projects are being recognized as a greater part of a client's overall business strategy.

Water/Wastewater Track



Presentation 1 - Project Case Study: Southern Delivery Systems – Colorado Springs Utilities - Maximizing Value and Reducing Cost Through Innovations on a Progressive Design-Build

Highlight the design and construction innovations from the Colorado Springs Utilities SDS project that was able to reduce the overall project budget through design innovations and the really through the procurement method of Progressive DB.

Vincent Hart, Vice President, Carollo Engineers

Mr. Hart has focused on the drinking water area for his entire career. He has experience with both conventional and softening treatment facilities. Mr. Hart has been both the design engineer and the project manager on multiple award-winning microfiltration projects and has completed multiple drinking water ultraviolet disinfection projects.

Jeff Clarkson, Project Director, McCarthy Building Companies

Presentation 2 - The State of the Collaborative Delivery Market: Research Results



Update on Market research from this region's utilities. Fixed price DB vs. Progressive DB

Mark Alpert, Executive Director of the Water Design Build Council. President of Integrated Delivery Solutions

WDBC Executive Director Mark Alpert, is a former CH2M Senior Vice President for Design-Build (Denver, CO), WDBC founding member and past president. For more than 35 years, Mark has been a pioneer in the development of integrated project delivery for water and wastewater projects. Even before the term "design-build" was commonly recognized, Mark was focusing on cost-effective design and construction, which led to the formalization of design-build and other collaborative project delivery methods. **Leofwin Clark, Past WDBC President and Education Committee Chair. Brown and Caldwell**



Leofwin Clark, rast wDBC President and Education Committee Chark. Brown and Cardwen Leofwin has 25 years of experience focusing on project development for major municipal, federal, and private infrastructure projects, including design-build, design-build-operate, construction manager-at-risk (CMAR/CMGC), public-private-partnerships, and contract operations/privatization. Prior to joining BC, Clark served as a Vice President and Sales Director for CH2M's water- and wastewaterrelated design-build market, where he played a key role in helping grow their water design-build business from less than \$5 million annually to more than \$350 million. He is currently serving as the Water Design-Build Council President. He received his Bachelor's in Urban Studies and his master's degree in Urban Planning from Columbia University.

Presentation 3 - Panel: Drafting and Incorporating Innovative Contracting and Risk Management Clauses for Successful Design-Build Projects

Best Practices: Risk Allocation and commercial concepts, including allowances, contingency, indemnification, permit ownership and responsibility, performance guarantees, equitable differing site condition clauses, and project incentives including shared saving clauses. Moderated by: Tamara J. Lindsay, Esq., Construction Attorney, Holland & Hart

Sean M. Hanlon, Ésq., Partner, Holland & Hart

With a decade of litigation and trial experience, Sean is focused on counseling clients through the whole life cycle of commercial construction projects. Understanding the litigation of construction disputes, Sean and his team of project attorneys anticipate problems and protect clients' interests in drafting and negotiating construction and design contracts. The Denver Business Journal selected Sean as one of Denver's 40 under 40 in 2016. Beginning in 2014, Sean has been recognized each year as a Colorado Super Lawyer Rising Star.

Catherine Lang, Corporate Council, CH2M

Providing support during RFI, RFP and IFB stages of procurement, reviewing contract terms and drafting appropriate contractual provisions, risk management, and providing mitigation solutions for the business groups. Handling potential claims and litigation management in order to mitigate company's exposure to corporate insurance program. Assisting in policy implementation and adherence. Providing any corporate legal assistance needed.

Quentin Williams, Vice President, Business Development Manager, MWH Constructors, Inc.

Mr. Williams has been with MWH Constructors for mover 20 years. His 26 years' experience includes roles from project manager on the Metropolitan Aqueduct Rehabilitation project in Venezuela, to his current role as project director for the \$1+ billion San Francisco Public Utilities' Biosolids Digester Facilities Project. Mr. Williams has been in project management, project procurement, preconstruction and construction, commissioning, business development and finance. He has served as client service manager on large projects such as the \$227 million Ina Road Water Pollution Control Facility Project in Tucson, Arizona and the \$359 million Water Treatment Plant No. 4 in Austin, Texas — two projects where he served as campaign manager to win the pursuit. Mr. Williams has an MBA from the University of Illinois, an MS in Civil and Environmental Engineering from the University of California.





Design Phase Management Track



Presentation 1 - Cultivating Productive Integration - Mike Buell, DBIA Utah Chapter President

Mr. Buell has been a strategic marketing and client development professional in the A/E/C industry for 24 years. Working with regional, national and global architecture and engineering firms has brought great depth of experience, knowledge and understanding of how architects and engineers can be most successful. Michael is leading the client development and corporate marketing efforts for a highly respected full service design-build mechanical construction firm. Michael is an Adjunct Professor at the University of Utah teaching graduate architectures students best practices regarding networking, client development, leadership and presentation skills.



Presentation 2- Target Value Design and other Communication Tools for the Design Build Team

The presentation will focus on tools successfully used on the new CDOT Headquarters Building by the Design-Build team as a way to keep the team informed, coordinated, and staying within budget.

Carl Hole, AIA; Principal, RNL. Carl is a registered professional architect in Colorado and Arizona. His experience includes project principal, manager and architect for a variety of civic facilities. As RNL's Director of Operation's he is in charge of RNL's technical and quality assurance programs and provides project management mentorship. In addition, he is RNL's Public Architecture Studio Leader. For the CDOT project, Carl is the Design Team Project Manager.



Chad Headlee, Senior Project Manager, JE Dunn. Chad has been in the construction industry for 18 years working on large commercial projects. He is actively involved in the Denver lean community and was part of the steering committee of the local LCI chapter for 6 years. He currently works as the Senior Project Manager on the CDOT Headquarters/Region 1 building.

Presentation 3 - Millennials in the Workplace



Today's society is increasingly fast-paced and interactive, and in a short time has transformed into a high-tech environment that is fueled by a constant stream of information and communication. Simultaneously, millennials continue to enter the workforce at an increasing rate, demonstrating their unique perspective and technological competencies. Labor forecasts show that by 2020 millennials will make up over 40% of the workforce, reaching up to 75% of the workforce by 2030. DBIA RMR Young Professional Group will facilitate a lively discussion regarding millennial's influence and contributions in the work force, and how companies can better leverage the next generation's talents in design-build projects.

Moderated by: Jillian Cipriani, Environmental Scientist, Pinyon Environmental, Inc.

Presenters: Tyler Tubbs, Hensel Phelps, Amanda Fry, Hensel Phelps, Brian Clark, Saunders Construction

Transportation Track



Presentation 1: I-70 East Update

Anthony Devito, Central 70 Project Director, CDOT - Tony is a 25-year employee of the Colorado Department of Transportation (CDOT). Tony's expertise is in collaborating with stakeholders to drive forward initiatives such as the I-70 Mountain Record of Decision and then implementing and making complex projects such as Twin Tunnels, Peak Period Shoulder Lanes and Fixed Fire Suppression a reality. A Professional Engineer with more than 25 years of experience, Tony is also on CDOT's executive management team, responsible for developing Department policies. Tony began his career with CDOT in 1991, gaining expertise in design, construction and traffic activities statewide. A native Coloradan, Tony has a B.S. in Civil Engineering from Colorado School of Mines.



Presentation 2: Quantification of Transitions to Progressive Design-Build FHWA Study findings

Contracting methods set the stage for successful project delivery. There are three primary contracting methods used by state agencies across the US: design-bid-build (D-B-B), design-build (D-B), and construction manager/general contractor (CM/GC). The transition from D-B-B to D-B and CM/GC has benefited agencies but the transition to using alternative contracting methods (ACMS) was wrought with challenges for both agencies and industry. We will be presenting some of our findings from our FHWA study on the quantification of cost, benefits, and risks associated with ACMs as they pertain to potential struggles owners will face in the future transitions to Progressive Design-Build (PDB).



Douglas Alleman, PE, 6 years in D-B (Wind Construction: Project Engineer to Assist. Project Manager), CU Boulder (Doctoral Research Assistant). Relevant Research Project: FHWA Project on ACM Performance in US Highway 284 projects; 134 D-B-B, 116 D-B, 34 CM/GC

Benjamin Acimovic, PE, Resident Engineer, CDOT. Benjamin is the I-70 Mountain Corridor Resident Engineer for the Colorado Department of Transportation in Region 1. He was the Construction Manager/General Contractor project manager for both of the Veterans Memorial Projects on I-70. He is current managing an engineering unit developing major highway transportation projects for the I-70 Mountain Corridor and the RoadX V2X and DTI projects.

Presentation #3: Building on Strong Solutions: How to Manage Foundation Risk and Selection in Design-Build Framework



Design-Build from a foundation subcontractors perspective. Will include how the subcontractor handles and thinks about risk to the strategy for selecting the best foundation solution for the project. Examples will be pulled from Hayward Baker's experience on the PPP Highway 634 Project in Dallas and future projects.

Phillip Gallet, P.E, Hayward Baker, Inc. - Phillip started working in the Geotechnical Engineering field as a laboratory technician for his father's consulting company at the age of 14. He worked consistently for this firm through his undergraduate and master's degrees from Auburn University. As a project manager for Hayward Baker Inc, he has been active on the cutting edge of Geotechnical Construction for the last six years.

Vertical: Market Specific Collaboration Track

A market-focused discussion on the specific benefits and challenges of using integrated delivery during design and construction. Panelists will discuss projects from conception through design, construction, and closeout in today's challenging market.

Presentation 1: K-12 Panel - Moderated by: Ben Wilking, Senior Planner, Denver Public Schools



Allen Balczarek, Operations Implementation Support Team, Denver Public Schools

Mr. Balczarek has 43 years of experience in teaching, school administration, research and planning, program development and management, and school design. Mr. Balczarek's current position is program consultant for special projects, new schools, and shared campuses. Since retiring in 2004, he has been directly involved with special project management roles including the award winning relocation of the Emily Griffith Technical College, Emily Griffith High School, Downtown Denver Expeditionary School, and the relocation and consolidation of Denver Public Schools administrative services. Mr. Balczarek has bachelor's degree in Industrial Arts from UNC, a master's degree in Industrial Science from CSU, a THA Master Physics from UNC, an Administrative Principal's License from Denver University Leadership Program, and Director's License in Technical Education.



Aaron Sifuentes, Director of Facilities, Eagle County Schools

Aaron Sifuentes has over 15 years experience in facilities operations and maintenance. Mr. Sifuentes has also spent the last 23 years in USAF reserves as anAerospace Ground Equipment Craftsman. He has been with Eagle County School District for almost a year, but before that worked in higher education, hospitality and government facilities. Aaron has most recently been working on 14 different projects due to passing a 144 million dollar bond utilizing multiple delivery methods to achieve the best value for the school district.

Presentation 2: Healthcare Panel - Moderated by: Ted Laszlo, Vertix Builders



Darren Boyle, UCH Medical Center of the Rockies

Darren Boyle is the manager of facilities services for UCHealth in the Northern Colorado region; Primary facilities include Medical Center of the Rockies as well as numerous clinics and Emergency Departments. He received his Bachelors and Masters of Science degrees from Colorado State University. In 2006 he joined the health care world as a team lead in grounds at Medical Center of the Rockies. Opening a new hospital gave many opportunities to learn and grow. Darren was promoted to facility manager in 2010, beginning the most challenging and rewarding phase of his career to date.



Mike Grobaski, Director of Design & Construction Acquisitions, Kaiser Permanente

Throughout his career, Michael has worked on increasingly complex facility design and construction, culminating with large revenue projects. He's guided over two billion dollars and six million square feet of construction. That experience has created a foundation of strategy, execution and client management success. Specific prior experience includes hospital, teaching laboratory, clean room laboratory, high-rise, classroom and office buildings. Michael has a Bachelor of Architectural Engineering, Construction Management focus from Pennsylvania State University. He is active with Denver Economic Development Council, ASHE, AGC, CMAA, PACE, AEE and USGBC.

Tom Kresl, Project Manager, Denver Health

Presentation 3: Private Developer Panel - Moderated by Matt Schlageter, Principal, Martin/Martin, Inc.



Steve Rogers, Confluent Development

Steve joined Confluent Development in late 2014 shortly after its founding. He has over 20 years of experience in construction management and development including 8 years at Opus. The majority of his career has included delivering projects utilizing an integrated develop, design and build model.



Leon R. Hurley, Miller Global Properties, LLC

Mr. Hurley has 20 years of experience in real estate, including design, programming, documentation, detailing, construction administration, and planning. He has extensive experience in land entitlement, site analysis, construction budgets, building systems analysis and project scheduling. At Miller Global, Mr. Hurley has responsibility for the development, coordination and supervision of several hotel properties, including Residence Inn, Bellevue, WA; Residence Inn, Carlyle, VA; JW Marriott San Antonio, TX; and Embassy Suites, Springfield, VA.



Mike Sullivan, Vice President, Trammell Crow

Mike is a veteran of all aspects of construction management and design-build. He joined Trammell Crow Company in March 2006 as the Vice President Development Management, responsible for development, management and construction management. Mike, along with Bill Mosher, formed Mosher Sullivan Development Partners in 2003 after a nearly 20-year career in construction management in Colorado and worldwide through his service in the US Army Corps of Engineers. He managed all design and construction processes including the design-build process for the 308,000 square foot Denver Newspaper Agency headquarters building in downtown Denver.